

# Non-consolidated Financial Results for the Year Ended March 31, 2024 [Japanese GAAP]

May 14, 2024

Company name: Meiho Facility Works Ltd.

Stock exchange listing: Tokyo

Code number: 1717

URL: https://www.meiho.co.jp/Representative: Yoshi Onuki

Yoshi Onuki President and Representative Director

Contact: Kazuo Oshima Senior Managing Director General Manager of Corporate Planning Division

Phone: +81-3-5211-0066

Scheduled date of Annual General Meeting of Shareholders: June 25, 2024

Scheduled date of commencing dividend payments: June 10, 2024 Scheduled date of filing annual securities report: June 25, 2024

Availability of supplementary briefing material on annual financial results: Yes

Schedule of annual financial results briefing session: Yes(Scheduled to be distributed as a video)

(Amounts of less than one million yen are rounded down.)

### 1. Non-consolidated Financial Results for the Fiscal Year Ended March 31, 2024 (April 1, 2023 to March 31, 2024)

### (1) Non-consolidated Operating Results

(% indicates changes from the previous corresponding period.)

	Net sales		Operating profit		Ordinary profit		Net income	
Fiscal year ended	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%
March 31, 2024	5,266	10.6	1,068	11.5	1,070	11.4	790	21.4
March 31, 2023	4,761	11.8	958	10.8	960	11.0	651	7.4

	Basic earnings per share	Diluted earnings per share	Rate of return on equity	Ordinary profit to total assets ratio	Operating profit to net sales ratio
Fiscal year ended	Yen	Yen	%	%	%
March 31, 2024	68.29	67.85	16.3	15.4	20.3
March 31, 2023	56.53	56.18	14.7	15.6	20.1

(Reference) Equity in earnings (losses) of affiliated companies: Fiscal year ended March 31, 2024: ¥ - million Fiscal year ended March 31, 2023: ¥ - million

### (2) Non-consolidated Financial Position

	Total assets	Net assets	Capital adequacy ratio	Net assets per share
As of	Millions of yen	Millions of yen	%	Yen
March 31, 2024	7,323	5,084	69.2	436.77
March 31, 2023	6,620	4,624	69.6	399.63

(Reference) Equity: As of March 31, 2024:  $\mbox{$\pm$}$  5,065 million As of March 31, 2023:  $\mbox{$\pm$}$  4,607 million

### (3) Non-consolidated Cash Flows

(-)				
	Cash flows from operating activities	Cash flows from investing activities	Cash flows from financing activities	Cash and cash equivalents at the end of period
Fiscal year ended	Millions of yen	Millions of yen	Millions of yen	Millions of yen
March 31, 2024	738	(250)	(379)	1,707
March 31, 2023	210	(210)	(336)	1,598

### 2. Dividends

	Annual dividends						Payout	Dividends	
	1st quarter-end	2nd quarter-end	3rd quarter-end	Year-end	Total	dividends	ratio	to net assets	
Fiscal year ended	Yen	Yen	Yen	Yen	Yen	Millions of yen	%	%	
March 31, 2023	-	0.00	-	31.50	31.50	380	55.7	8.2	
March 31, 2024	-	0.00	-	37.50	37.50	453	54.9	9.0	
Fiscal year ending									
March 31, 2025	-	0.00	-	38.00	38.00		55.3		
(Forecast)									

3. Non-consolidated Financial Results Forecast for the Fiscal Year Ending March 31, 2025 (April 1, 2024 to March 31, 2025)

(% indicates changes from the previous corresponding period.)

	Net sales		g profit	Ordinary profit		Net income		Basic earnings per share	
	Millions of		Millions of	0.1	Millions of		Millions of		
	yen	%	yen	%	yen	%	yen	%	Yen
Six months ending September 30, 2024	2,430	0.9	555	1.8	555	1.5	407	1.2	35.01
Full year	5,300	0.6	1,090	2.0	1,090	1.8	800	1.2	68.67

#### \* Notes:

- (1) Changes in accounting policies, changes in accounting estimates and retrospective restatement
  - 1) Changes in accounting policies due to the revision of accounting standards: No
  - 2) Changes in accounting policies other than 1) above: No
  - 3) Changes in accounting estimates: No
  - 4) Retrospective restatement: No
- (2) Total number of issued shares (common shares)
  - 1) Total number of issued shares at the end of the period (including treasury shares):

March 31, 2024: 12,775,900 shares March 31, 2023: 12,775,900 shares

2) Number of treasury shares at the end of the period:

March 31, 2024: 1,177,199 shares March 31, 2023: 1,247,340 shares

3) Average number of shares outstanding during the period:

Fiscal Year ended March 31, 2024: 11,578,831 shares Fiscal Year ended March 31, 2023: 11,518,925 shares

(Note)We have introduced a stock benefit trust for employees (J-ESOP). Since the shares owned by the trust are shown as treasury stock, they are included in the treasury stock in the calculation of the average number of shares during the period.

<sup>\*</sup>This Financial Results is not subject to audit procedures.

# Non-consolidated Financial Statements

Non-consolidated Balance Sheets

As of March 31, 2023  Assets  Current assets  Cash and deposits 1,598,566  Accounts receivable - trade 1,224,87  Contract assets 2,495,37.  Securities 20,000	As of March 31, 2024
Current assets  Cash and deposits 1,598,566 Accounts receivable - trade 1,224,87  Contract assets 2,495,373	
Cash and deposits 1,598,566 Accounts receivable - trade 1,224,87 Contract assets 2,495,375	
Accounts receivable - trade 1,224,87  Contract assets 2,495,37:	
Contract assets 2,495,37.	6 1,707,531
	7 1,867,797
Securities 20 000	5 2,126,525
20,00	0 -
Work in process 9,39	0 21,359
Prepaid expenses 76,41	91,964
Other 47,68	8 57,474
Total current assets 5,472,30	8 5,872,652
Non-current assets	
Property, plant and equipment	
Buildings 127,32	5 127,325
Accumulated depreciation (72,59)	5) (78,841)
Buildings, net 54,730	0 48,483
Tools, furniture and fixtures 166,500	6 181,778
Accumulated depreciation (137,09)	2) (152,986)
Tools, furniture and fixtures, net 29,41	3 28,792
Total property, plant and equipment 84,14	4 77,276
Intangible assets	
Patent right 77	8 505
Trademark right 76	6 678
Software 46,26	3 95,051
Software in progress	- 11,100
Total intangible assets 47,80	9 107,335
Investments and other assets	
Investment securities 300,000	0 450,000
Deferred tax assets 423,900	2 498,243
Guarantee deposits 23,24	1 35,878
Leasehold deposits 152,814	4 152,210
Insurance funds 116,58	3 130,346
Total investments and other assets 1,016,54.	3 1,266,678
Total non-current assets 1,148,49	7 1,451,290
Total assets 6,620,80.	5 7,323,942

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Current liabilities		As of March 31, 2023	As of March 31, 2024
Accounts payable - trade         28,720         103,784           Accounts payable - other         139,563         217,022           Accrued expenses         115,907         130,490           Income taxes payable         307,841         173,371           Accrued consumption taxes         102,063         100,763           Contract liabilities         3,659         10,008           Deposits received         39,627         46,213           Provision for bonuses         478,890         621,151           Provision for bonuses for directors (and other officers)         16,000         26,000           officers)         269         -           Provision for bonuses for directors (and other officers)         269         -           Provision for bonuses for directors (and other officers)         16,000         26,000           Officers)         30,527         34,486           Provision for share awards         30,527         34,486           Provision for share awards         30,527         34,486           Provision for share awards         30,527         34,486           Provision for retirement benefits         536,29         577,614           Total current liabilities         33,320         233,899           Net asse	Liabilities		
Accounts payable - other         139,563         217,022           Accrued expenses         115,907         130,490           Income taxes payable         307,841         173,371           Accrued consumption taxes         102,063         100,763           Contract liabilities         3,659         10,008           Deposits received         39,627         46,213           Provision for bonuses for directors (and other officers)         16,000         26,000           Provision for bonuses for directors (and other officers)         30,527         34,486           Provision for share awards         30,527         34,486           Provision for share awards         269         -           Total current liabilities         1,263,071         1,463,291           Non-current liabilities         1,263,071         1,463,291           Non-current liabilities         335,529         577,614           Total current liabilities         733,722         775,706           Total fiabilities         335,629         577,614           Total surplus         349,676         349,676           Total capital surplus         349,676         349,676           Other capital surplus         333,343         349,676           Other capital su	Current liabilities		
Accrued expenses         115,907         130,490           Income taxes payable         307,841         173,371           Accrued consumption taxes         102,063         100,763           Contract liabilities         3,659         10,008           Deposits received         39,627         46,213           Provision for bonuses         478,890         621,151           Provision for bonuses for directors (and other officers)         16,000         26,000           Provision for share awards         30,527         34,486           Provision for loss on project contracts         269         -           Total current liabilities         1,263,071         1,463,291           Non-current liabilities         198,092         198,092           Provision for retirement benefits         535,629         577,614           Total non-current liabilities         1,996,793         2,238,997           Net assets           Share capital         543,404         543,404           Capital liability         349,676         349,676           Other capital surplus         323,350         333,436           Total capital surplus         323,350         333,436           Total capital surplus         6,159         6,159	Accounts payable - trade	28,720	103,784
Income taxes payable         307,841         173,371           Accrued consumption taxes         102,063         100,763           Contract liabilities         3,659         10,008           Deposits received         39,627         46,213           Provision for bonuses         478,890         621,151           Provision for bonuses for directors (and other officers)         16,000         26,000           Provision for share awards         30,527         34,486           Provision for loss on project contracts         269         -           Total current liabilities         1,263,071         1,463,291           Non-current liabilities         198,092         198,092           Provision for retirement benefits         535,629         577,614           Total non-current liabilities         733,722         775,706           Total liabilities         1,996,793         2,238,997           Net assets         Shareholder's equity           Share capital         543,404         543,404           Capital surplus         349,676         349,676           Other capital surplus         323,350         333,436           Total capital surplus         61,59         6,159           Legal retained earnings         6,159	Accounts payable - other	139,563	217,022
Acerued consumption taxes         102,063         100,763           Contract liabilities         3,659         10,008           Deposits received         39,627         46,213           Provision for bonuses         478,890         621,151           Provision for bonuses for directors (and other officers)         16,000         26,000           Provision for share awards         30,527         34,486           Provision for loss on project contracts         269         -           Total current liabilities         1,263,071         1,463,291           Non-current liabilities         198,092         198,092           Provision for retirement benefits         535,629         577,614           Total non-current liabilities         1,996,793         2,238,997           Net assets         Share capital         543,404         543,404           Capital surplus         349,676         349,676         349,676           Other capital surplus         349,676         349,676         349,676           Other capital surplus         323,350         333,436           Total capital surplus         61,59         6,159           Other retained earnings         6,159         6,159           Other retained earnings         6,159	Accrued expenses	115,907	130,490
Contract liabilities         3,659         10,008           Deposits received         39,627         46,213           Provision for bonuses         478,890         621,151           Provision for bonuses for directors (and other officers)         16,000         26,000           Provision for share awards         30,527         34,486           Provision for loss on project contracts         269	Income taxes payable	307,841	173,371
Deposits received         39,627         46,213           Provision for bonuses         478,890         621,151           Provision for bonuses for directors (and other officers)         16,000         26,000           Provision for share awards         30,527         34,486           Provision for loss on project contracts         269         -           Total current liabilities         1,263,071         1,463,291           Non-current liabilities         198,092         198,092           Provision for retirement benefits         535,629         577,614           Total non-current liabilities         733,722         775,706           Total liabilities         1,996,793         2,238,997           Net assets         Shareholders' equity         543,404         543,404           Share capital         543,404         543,404         543,404           Capital surplus         349,676	Accrued consumption taxes	102,063	100,763
Provision for bonuses         478,890         621,151           Provision for bonuses for directors (and other officers)         16,000         26,000           Provision for share awards         30,527         34,486           Provision for loss on project contracts         269         -           Total current liabilities         1,263,071         1,463,291           Non-current liabilities         198,092         198,092           Provision for retirement benefits         535,629         577,614           Total non-current liabilities         1,996,793         2,238,997           Net assets         Share capital         543,404         543,404           Capital surplus         349,676         349,676         349,676           Other capital surplus         349,676         349,676         349,676           Other capital surplus         323,350         333,436         333,436           Total capital surplus         67,3027         683,113         8           Retained earnings         6,159         6,159         6,159           Other retained earnings         6,159         6,159         6,159           Other retained earnings brought forward         3,754,731         4,165,326           Total retained earnings brought forward	Contract liabilities	3,659	10,008
Provision for bonuses for directors (and other officers)         16,000         26,000           Provision for share awards         30,527         34,486           Provision for loss on project contracts         269         -           Total current liabilities         1,263,071         1,463,291           Non-current liabilities         198,092         198,092           Provision for retirement benefits         535,629         577,610           Total non-current liabilities         733,722         775,006           Total liabilities         1,996,793         2,238,997           Net assets         Share capital         543,404         543,404           Capital surplus         349,676         349,676         349,676           Other capital surplus         349,676         349,676         349,676         349,676         683,113           Retained earnings         6,159         683,113         683,113         683,113         683,113         683,113         683,113         683,113         683,113         683,113         69,159         61,59         61,59         61,59         61,59         61,59         61,59         61,59         61,59         61,59         61,59         61,59         61,59         61,59         61,59         61,59	Deposits received	39,627	46,213
officers)         16,000         26,000           Provision for share awards         30,527         34,486           Provision for loss on project contracts         269         -           Total current liabilities         1,263,071         1,463,291           Non-current liabilities         198,092         198,092           Provision for retirement benefits         535,629         577,614           Total non-current liabilities         733,722         775,706           Total liabilities         1,996,793         2,238,997           Net assets         Shareholders' equity         Share capital         543,404         543,404           Capital surplus         349,676         349,676         349,676         349,676         0ther capital surplus         323,350         333,436         333,436         349,676         683,113         683,113         Retained earnings         6,159	Provision for bonuses	478,890	621,151
Provision for loss on project contracts         269         -           Total current liabilities         1,263,071         1,463,291           Non-current liabilities         198,092         198,092           Provision for retirement benefits         535,629         577,614           Total non-current liabilities         733,722         775,706           Total liabilities         1,996,793         2,238,997           Net assets         **** Share capital         543,404         543,404           Capital surplus         543,404         543,404           Capital surplus         349,676         349,676           Other capital surplus         323,350         333,436           Total capital surplus         673,027         683,113           Retained earnings         6,159         6,159           Other retained earnings         6,159         6,159           Other retained earnings         300,000         300,000           Retained earnings         3,754,731         4,165,326           Treasury shares         (670,157)         (632,019)           Total shareholders' equity         4,607,164         5,065,984           Share acquisition rights         16,848         18,960		16,000	26,000
Total current liabilities         1,263,071         1,463,291           Non-current liabilities         198,092         198,092           Provision for retirement benefits         535,629         577,614           Total non-current liabilities         733,722         775,706           Total liabilities         1,996,793         2,238,997           Net assets         Share capital           Share capital surplus         543,404         543,404           Capital surplus         349,676         349,676           Other capital surplus         323,350         333,436           Total capital surplus         673,027         683,113           Retained earnings         6,159         6,159           Other retained earnings         6,159         6,159           Other retained earnings         3,754,731         4,165,326           Total retained earnings brought forward         3,754,731         4,165,326           Treasury shares         (670,157)         (632,019           Total shareholders' equity         4,607,164         5,065,984           Share acquisition rights         16,848         18,960           Total net assets         4,624,012         5,084,944	Provision for share awards	30,527	34,486
Non-current liabilities         198,092         198,092           Provision for retirement benefits         535,629         577,614           Total non-current liabilities         733,722         775,706           Total liabilities         1,996,793         2,238,997           Net assets         Share capital         543,404         543,404           Capital surplus         Share capital surplus         349,676         349,676           Other capital surplus         323,350         333,436           Other capital surplus         673,027         683,113           Retained earnings         6,159         6,159           Other retained earnings         6,159         6,159           Other retained earnings         300,000         300,000           Retained earnings brought forward         3,754,731         4,165,326           Total retained earnings         4,060,890         4,471,485           Treasury shares         (670,157)         (632,019)           Total shareholders' equity         4,607,164         5,065,984           Share acquisition rights         16,848         18,960           Total net assets         4,624,012         5,084,944	Provision for loss on project contracts	269	-
Long-term accounts payable - other         198,092         198,092           Provision for retirement benefits         535,629         577,614           Total non-current liabilities         733,722         775,706           Total liabilities         1,996,793         2,238,997           Net assets         Share capital           Share capital         543,404         543,404           Capital surplus         349,676         349,676           Other capital surplus         323,350         333,436           Total capital surplus         673,027         683,113           Retained earnings         6,159         6,159           Other retained earnings         6,159         6,159           Other retained earnings         300,000         300,000           Retained earnings brought forward         3,754,731         4,165,326           Total retained earnings         4,060,890         4,471,485           Treasury shares         (670,157)         (632,019)           Total shareholders' equity         4,607,164         5,065,984           Share acquisition rights         16,848         18,960           Total net assets         4,624,012         5,084,944	Total current liabilities	1,263,071	1,463,291
Provision for retirement benefits         535,629         577,614           Total non-current liabilities         733,722         775,706           Total liabilities         1,996,793         2,238,997           Net assets           Shareholders' equity           Share capital         543,404         543,404           Capital surplus         349,676         349,676           Other capital surplus         323,350         333,436           Total capital surplus         673,027         683,113           Retained earnings           Legal retained earnings         6,159         6,159           Other retained earnings         6,159         6,159           Other retained earnings         3,754,731         4,165,326           Total retained earnings         4,060,890         4,471,485           Treasury shares         (670,157)         (632,019)           Total shareholders' equity         4,607,164         5,065,984           Share acquisition rights         16,848         18,960           Total net assets         4,624,012         5,084,944	Non-current liabilities		
Total non-current liabilities         733,722         775,706           Total liabilities         1,996,793         2,238,997           Net assets         Shareholders' equity           Share capital         543,404         543,404           Capital surplus         349,676         349,676           Other capital surplus         323,350         333,436           Total capital surplus         673,027         683,113           Retained earnings         6,159         6,159           Other retained earnings         6,159         6,159           Other retained earnings         300,000         300,000           Retained earnings brought forward         3,754,731         4,165,326           Total retained earnings         4,060,890         4,471,485           Treasury shares         (670,157)         (632,019)           Total shareholders' equity         4,607,164         5,065,984           Share acquisition rights         16,848         18,960           Total net assets         4,624,012         5,084,944	Long-term accounts payable - other	198,092	198,092
Total liabilities         1,996,793         2,238,997           Net assets         Shareholders' equity           Share capital         543,404         543,404           Capital surplus         349,676         349,676           Other capital surplus         323,350         333,436           Total capital surplus         673,027         683,113           Retained earnings         6,159         6,159           Other retained earnings         6,159         6,159           Other retained earnings         300,000         300,000           Retained earnings brought forward         3,754,731         4,165,326           Total retained earnings         4,060,890         4,471,485           Treasury shares         (670,157)         (632,019)           Total shareholders' equity         4,607,164         5,065,984           Share acquisition rights         16,848         18,960           Total net assets         4,624,012         5,084,944	Provision for retirement benefits	535,629	577,614
Net assets           Shareholders' equity           Share capital         543,404         543,404           Capital surplus         349,676         349,676         349,676         349,676         Other capital surplus         323,350         333,436           Total capital surplus         673,027         683,113           Retained earnings         6,159         6,159         6,159         Other retained earnings         6,159         6,159         Other retained earnings         6,159         6,159         Other retained earnings         4,000,000         300,000         300,000         300,000         300,000         300,000         300,000         300,000         300,000         300,000         300,000         300,000         300,000         300,000         300,000         300,000         300,000         4,060,890         4,471,485	Total non-current liabilities	733,722	775,706
Shareholders' equity         543,404         543,404           Capital surplus         349,676         349,676           Legal capital surplus         323,350         333,436           Total capital surplus         673,027         683,113           Retained earnings         6,159         6,159           Other retained earnings         6,159         6,159           Other retained earnings         300,000         300,000           Retained earnings brought forward         3,754,731         4,165,326           Total retained earnings         4,060,890         4,471,485           Treasury shares         (670,157)         (632,019)           Total shareholders' equity         4,607,164         5,065,984           Share acquisition rights         16,848         18,960           Total net assets         4,624,012         5,084,944	Total liabilities	1,996,793	2,238,997
Share capital       543,404       543,404         Capital surplus       349,676       349,676         Other capital surplus       323,350       333,436         Total capital surplus       673,027       683,113         Retained earnings       6,159       6,159         Other retained earnings       6,159       6,159         Other retained earnings       300,000       300,000         Retained earnings brought forward       3,754,731       4,165,326         Total retained earnings       4,060,890       4,471,485         Treasury shares       (670,157)       (632,019)         Total shareholders' equity       4,607,164       5,065,984         Share acquisition rights       16,848       18,960         Total net assets       4,624,012       5,084,944	Net assets		
Capital surplus         349,676         349,676           Other capital surplus         323,350         333,436           Total capital surplus         673,027         683,113           Retained earnings         Colspan="2">Co	Shareholders' equity		
Legal capital surplus       349,676       349,676         Other capital surplus       323,350       333,436         Total capital surplus       673,027       683,113         Retained earnings       Clegal retained earnings         Legal retained earnings       6,159       6,159         Other retained earnings       300,000       300,000         Retained earnings brought forward       3,754,731       4,165,326         Total retained earnings       4,060,890       4,471,485         Treasury shares       (670,157)       (632,019)         Total shareholders' equity       4,607,164       5,065,984         Share acquisition rights       16,848       18,960         Total net assets       4,624,012       5,084,944	Share capital	543,404	543,404
Other capital surplus         323,350         333,436           Total capital surplus         673,027         683,113           Retained earnings           Legal retained earnings         6,159         6,159           Other retained earnings         300,000         300,000           Retained earnings brought forward         3,754,731         4,165,326           Total retained earnings         4,060,890         4,471,485           Treasury shares         (670,157)         (632,019)           Total shareholders' equity         4,607,164         5,065,984           Share acquisition rights         16,848         18,960           Total net assets         4,624,012         5,084,944	Capital surplus		
Total capital surplus       673,027       683,113         Retained earnings         Legal retained earnings       6,159       6,159         Other retained earnings       300,000       300,000         Retained earnings brought forward       3,754,731       4,165,326         Total retained earnings       4,060,890       4,471,485         Treasury shares       (670,157)       (632,019)         Total shareholders' equity       4,607,164       5,065,984         Share acquisition rights       16,848       18,960         Total net assets       4,624,012       5,084,944	Legal capital surplus	349,676	349,676
Retained earnings         Legal retained earnings       6,159       6,159         Other retained earnings       300,000       300,000         Retained earnings brought forward       3,754,731       4,165,326         Total retained earnings       4,060,890       4,471,485         Treasury shares       (670,157)       (632,019)         Total shareholders' equity       4,607,164       5,065,984         Share acquisition rights       16,848       18,960         Total net assets       4,624,012       5,084,944	Other capital surplus	323,350	333,436
Legal retained earnings       6,159       6,159         Other retained earnings       300,000       300,000         Retained earnings brought forward       3,754,731       4,165,326         Total retained earnings       4,060,890       4,471,485         Treasury shares       (670,157)       (632,019)         Total shareholders' equity       4,607,164       5,065,984         Share acquisition rights       16,848       18,960         Total net assets       4,624,012       5,084,944	Total capital surplus	673,027	683,113
Other retained earnings           General reserve         300,000         300,000           Retained earnings brought forward         3,754,731         4,165,326           Total retained earnings         4,060,890         4,471,485           Treasury shares         (670,157)         (632,019)           Total shareholders' equity         4,607,164         5,065,984           Share acquisition rights         16,848         18,960           Total net assets         4,624,012         5,084,944	Retained earnings		
General reserve       300,000         Retained earnings brought forward       3,754,731       4,165,326         Total retained earnings       4,060,890       4,471,485         Treasury shares       (670,157)       (632,019)         Total shareholders' equity       4,607,164       5,065,984         Share acquisition rights       16,848       18,960         Total net assets       4,624,012       5,084,944	Legal retained earnings	6,159	6,159
Retained earnings brought forward       3,754,731       4,165,326         Total retained earnings       4,060,890       4,471,485         Treasury shares       (670,157)       (632,019)         Total shareholders' equity       4,607,164       5,065,984         Share acquisition rights       16,848       18,960         Total net assets       4,624,012       5,084,944	Other retained earnings		
Total retained earnings       4,060,890       4,471,485         Treasury shares       (670,157)       (632,019)         Total shareholders' equity       4,607,164       5,065,984         Share acquisition rights       16,848       18,960         Total net assets       4,624,012       5,084,944	General reserve	300,000	300,000
Treasury shares       (670,157)       (632,019)         Total shareholders' equity       4,607,164       5,065,984         Share acquisition rights       16,848       18,960         Total net assets       4,624,012       5,084,944	Retained earnings brought forward	3,754,731	4,165,326
Total shareholders' equity         4,607,164         5,065,984           Share acquisition rights         16,848         18,960           Total net assets         4,624,012         5,084,944	Total retained earnings	4,060,890	4,471,485
Share acquisition rights         16,848         18,960           Total net assets         4,624,012         5,084,944	Treasury shares	(670,157)	(632,019)
Total net assets 4,624,012 5,084,944	Total shareholders' equity	4,607,164	5,065,984
	Share acquisition rights	16,848	18,960
Total liabilities and net assets 6,620,805 7,323,942	Total net assets	4,624,012	5,084,944
	Total liabilities and net assets	6,620,805	7,323,942

## Non-consolidated Statements of Income

		(Thousands of yen)
	For the fiscal year ended March 31, 2023	For the fiscal year ended March 31, 2024
Net sales	4,761,955	5,266,180
Cost of sales	2,228,606	2,494,931
Gross profit	2,533,349	2,771,249
Selling, general and administrative expenses	1,574,792	1,702,484
Operating profit	958,556	1,068,764
Non-operating income		
Interest income	63	380
Gain on forfeiture of unclaimed dividends	850	868
Administrative service fee income	635	635
Subsidy income	500	-
Other	133	186
Total non-operating income	2,181	2,070
Non-operating expenses		
Foreign exchange losses	0	-
Loss on retirement of non-current assets	15	0
Loss on cancellation of insurance policies	-	475
Other	-	0
Total non-operating expenses	16	476
Ordinary profit	960,721	1,070,359
Profit before income taxes	960,721	1,070,359
Income taxes - current	403,271	353,944
Income taxes - deferred	(93,761)	(74,340)
Total income taxes	309,509	279,604
Profit	651,211	790,755

# Non-consolidated Statements of Changes in Equity For the fiscal year ended March 31, 2023

### (Thousands of yen)

		Shareholders' equity								
		(	Capital surplu	S	Retained earnings					
						Other retain	ed earnings			
	Share capital	Legal capital surplus	Other capital surplus	Total capital surplus	Legal retained earnings	General reserve	Retained earnings brought forward	Total retained earnings		
Balance at beginning of period	543,404	349,676	316,569	666,245	6,159	300,000	3,440,471	3,746,630		
Changes during period										
Exercise of share acquisition rights										
Dividends of surplus							(336,951)	(336,951)		
Profit							651,211	651,211		
Purchase of treasury shares										
Disposal of treasury shares			6,781	6,781						
Net changes in items other than shareholders' equity				-						
Total changes during period	-	-	6,781	6,781		-	314,259	314,259		
Balance at end of period	543,404	349,676	323,350	673,027	6,159	300,000	3,754,731	4,060,890		

	Sharehold	ers' equity			
	Treasury shares	Total shareholders' equity	Share acquisition rights	Total net assets	
Balance at beginning of period	(685,801)	4,270,479	13,248	4,283,727	
Changes during period					
Exercise of share acquisition rights		-		1	
Dividends of surplus		(336,951)		(336,951)	
Profit		651,211		651,211	
Purchase of treasury shares	(29)	(29)		(29)	
Disposal of treasury shares	15,673	22,455		22,455	
Net changes in items other than shareholders' equity			3,600	3,600	
Total changes during period	15,643	336,685	3,600	340,285	
Balance at end of period	(670,157)	4,607,164	16,848	4,624,012	

# For the fiscal year ended March 31, 2024

## (Thousands of yen)

	Shareholders' equity							
		Capital surplus			Retained earnings			
	Share capital	Legal capital surplus	Other capital surplus	Total capital surplus	Legal retained earnings	Other retained earnings		
						General reserve	Retained earnings brought forward	Total retained earnings
Balance at beginning of period	543,404	349,676	323,350	673,027	6,159	300,000	3,754,731	4,060,890
Changes during period								
Exercise of share acquisition rights			888	888				
Dividends of surplus							(380,159)	(380,159)
Profit							790,755	790,755
Purchase of treasury shares								
Disposal of treasury shares			9,198	9,198				
Net changes in items other than shareholders' equity								
Total changes during period	-	-	10,086	10,086	-	-	410,595	410,595
Balance at end of period	543,404	349,676	333,436	683,113	6,159	300,000	4,165,326	4,471,485

	Sharehold	ers' equity			
	Treasury shares	Total shareholders' equity	Share acquisition rights	Total net assets	
Balance at beginning of period	(670,157)	4,607,164	16,848	4,624,012	
Changes during period					
Exercise of share acquisition rights	2,718	3,606		3,606	
Dividends of surplus		(380,159)		(380,159)	
Profit		790,755		790,755	
Purchase of treasury shares		-		-	
Disposal of treasury shares	35,420	44,618		44,618	
Net changes in items other than shareholders' equity			2,112	2,112	
Total changes during period	38,138	458,820	2,112	460,932	
Balance at end of period	(632,019)	5,065,984	18,960	5,084,944	

## Non-consolidated Statements of Cash Flows

		(Thousands of yen)
	For the fiscal year ended March 31, 2023	For the fiscal year ended March 31, 2024
Cash flows from operating activities		
Profit before income taxes	960,721	1,070,359
Depreciation	30,858	37,195
Loss on retirement of non-current assets	15	0
Increase (decrease) in provision for bonuses	202,630	142,260
Increase (decrease) in provision for bonuses for directors (and other officers)	16,000	10,000
Increase (decrease) in provision for retirement benefits	48,799	41,984
Increase (decrease) in provision for share awards	30,527	25,110
Increase (decrease) in provision for loss on project contracts	(3,717)	(269)
Interest and dividend income	(63)	(380
Decrease (increase) in accounts receivable - trade, and contract assets	(959,305)	(274,069
Decrease (increase) in inventories	(40)	(11,969
Increase (decrease) in trade payables	2,167	75,063
Increase (decrease) in contract liabilities	(24,380)	6,349
Other, net	116,884	103,270
Subtotal	421,097	1,224,905
Interest received	63	380
Income taxes paid	(210,758)	(486,288
Net cash provided by (used in) operating activities	210,402	738,997
Cash flows from investing activities		
Purchase of property, plant and equipment	(18,498)	(15,799
Purchase of intangible assets	(44,900)	(74,055
Purchase of investment securities	(100,000)	(150,000
Proceeds from sale of investment securities	-	20,000
Payments of leasehold deposits	(2,601)	(801
Proceeds from refund of leasehold deposits	2,841	30
Payments of guarantee deposits	(15,424)	(14,597
Other, net	(31,749)	(14,967
Net cash provided by (used in) investing activities	(210,331)	(250,189
Cash flows from financing activities		
Proceeds from exercise of employee share options	-	6
Purchase of treasury shares	(29)	
Dividends paid	(336,879)	(379,849
Net cash provided by (used in) financing activities	(336,908)	(379,843
Net increase (decrease) in cash and cash equivalents	(336,838)	108,964
Cash and cash equivalents at beginning of period	1,935,404	1,598,566
Cash and cash equivalents at end of period	1,598,566	1,707,531